

Agenda

- What is Systembolaget?
- Ways into the assortment
- FS tenders (permanent listing)
- Systembolaget blind tasting
- Producer advice preparation of the tender offer
- Concealed Wines website system
- Questions and Answers





What is Systembolaget?



The monopoly distributor covering Sweden as a market

Purpose of the monopoly is to control the alcohol consumption in the Swedish market

Systembolaget:

- sells products in its own 450+ stores and via its online store
- only buys from licensed importers
- does not buy wine directly from the producer
- has an alcohol free assortment, except this all other assortment has alcohol level of 3,6 % or above. (beer and cider up to 3,5 % can be sold in supermarkets)

Website: www.systembolaget.se

Purchase department of Systembolaget



- Management of buyers and purchase department Helicopter perspectives
- Category management (8) Long-term planning
- Buyers (10) Detailed planning
- Assistant buyers (2) General questions
- Quality control team routines to make sure suppliers deliver as promised
- Other supportive functions to help purchase team (example sustainability division)

List of purchase team autumn 2022



Manager of the group | Fredrik Arenander

- Spirits | David Benge
- Beer | Johan Ahlstedt & Katarina Westman
- Wine

France | Johan Larsson
Italy | Marcus Dahlin
Spain, Germany & NZ | Marie von Segebaden
South America & Eastern Europe | Magnus Lindblom
South Africa & Small Euorpe Countries | Matilda Dannetun
Argentina & Australia | Oskar Markusson



Ways into Systembolaget's assortment

ORDERS ASSORTMENT (BS) - LIST YOUR PRODUCT ONLINE

- Approximately 15000 products in the order assortment (less than 5 % of sold volumes)
- Importers can list any product in the order assortment
- Product start with no store allocation
- Possibility to get store allocation if demand of product is high
- Free pricing by the importer

EXCLUSIVE ASSORTMENT (TSE) – PITCH PRODUCT DIRECTLY TO BUYER

- Focus on famous or upcoming appellations currently in positive trend
- Focus on brands with international recognition
- Importance of track record of products and pricing in line with international pricing
- Importer signs an agreement on a fixed volume with Systembolaget

Ways into Systembolaget's assortment

FIXED VOL/SEASONAL ASSORTMENT (TSV) - TENDER PROCESS WITH BLIND TASTING

- Focus on wines in the mid- to high-price range
- Focus on wines with a high demand in the market and on niche demands in the market, where Systembolaget wants a service product
- Sometimes Seasonal demand especially on rose wine and beer
- More selective process of which products to blind taste
- Importer signs an agreement on a fixed volume with Systembolaget
- More than one product can many times be selected in same tender blind tasting
- If a product sells well, it can in some cases be re-purchased the year after (Most wine requests and at least 20 % of beer requests)
- For Wines Systembolaget's target is that approximately 70 % should pass evaluation and be re-purchased coming year (for those that have re-purchase possibility)



FS Tenders – Permanent Assortment

PERMANENT ASSORTMENT (FS) – TENDER PROCESS WITH BLIND TASTING

- Almost 3000 products in 2022 in fixed assortment (more than 80 % of sold volumes)
- Wines in all price levels, but with the focus on low- and mid-price levels
- Importer signs an agreement of guaranteed time in x number of stores for 9 months
 (12 for organic and Fair-trade), listing depends on the success of the product
- Product starts to be evaluated 3 months after launch (for organic, fair-trade and fair-for-life products after 6 month)
- Sign with "new" for first 3 month, this helps increase products sales at least 20%
- If product sells well it can stay in the market

FS Tenders – important details

- BUYING DECISION BLIND TASTING— Focus is to meet a style profile
- MINIMUM VOLUME REQUIREMENTS
 - Exact the same as the sample sent to tasting for the entire volume requirement.
 - After volume is delivered you can offer another batch or change vintage.
 - Contract in the market is time of distribution not a volume contract.

SAMPLES

- Prepared as a final product
- 2 wine and spirts, 3 beer (unless it is small botltes then 5) (We ask for few extra)
- Can normally be sent without label
- Can normally be sent in glass bottle unless other is written
- Send with some time margin, very strict deadlines
- **GUARANTEE OF SUPPLY** Important to fill out correct.
- Understand Launch plan "LEVANDE" to stage PUBLISHED TENDER

Time Line – Levande to published tender

EXAMPLE TIMELINE FOR A FS TENDER:

LAUNCH TENDER IS RESULT DEADLINE: DEADLINE: PUBLISHED PLAN **PAPERWORK SAMPLES** (Levande) April/May January 2023 January -March 2023 April 2023 2023 June 2022

<u>Note</u>: Importer wants the product in their warehouse usually at least **4 weeks** before launch date

Note: For A classified tenders, time between deadline and final result is only about 7 days.

LAUNCH

September 2023



Systembolaget blind tasting

- 1. Evaluation not only on quality but also on taste profile
- 2. Blind tasting with 3 tasters, one is the purchaser in charge
- 3. Tasting starts by purchaser explaining why they ask for the product and what type of taste they look for
- 4. Product tasting is split in 2 parts: Semi-final and final tasting (given there are more than 17 products in competition)
 - 1. In general tasting: good enough to go to next tasting meet style profile and ok quality.
 - 2. In final tasting: the score is relative to the competition
- 5. Judge scale is 1-9 with 9 being the best Maximum is 27 (to be purchased you need at least 19 points)
- 6. Also priority score 1-5 is given, with 1 as best. Priority decides winner if several products have same general score



Preparation of the tender offer

Here we list things to keep in mind:

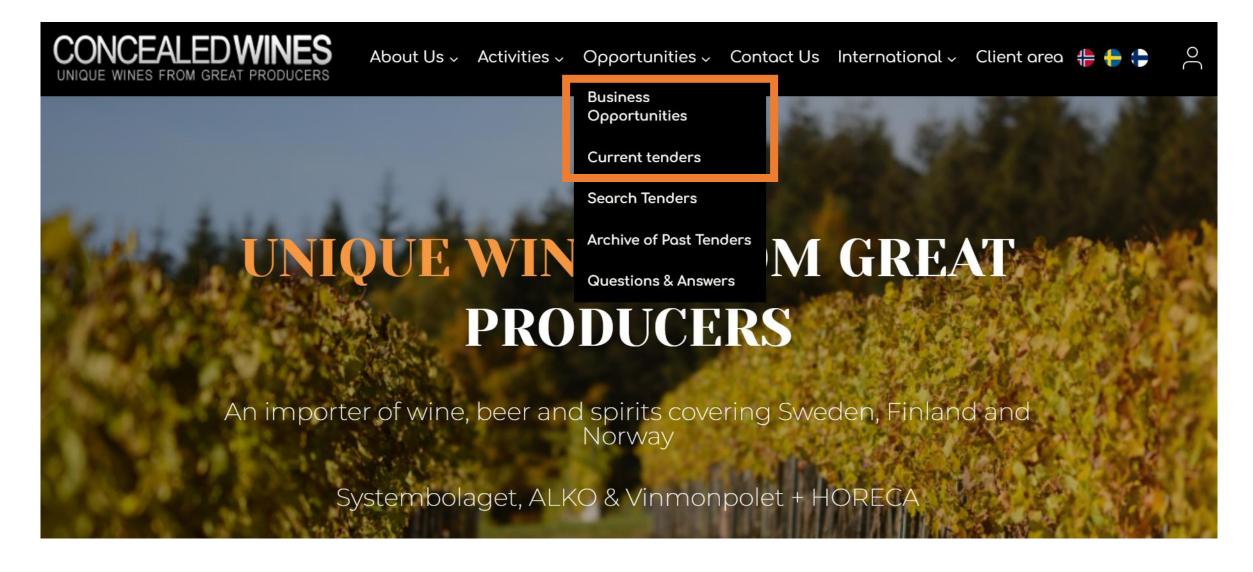
- 1. Make sure to meet technical criteria of all aspects
- 2. Make sure to meet the **taste profile** it is crucial.
- 3. Do all **paperwork** correct to make sure it is no mistakes. Avoid stress
- 4. Make sure to secure the minimum **volume**
- 5. Make sure to **price** in accordance to the volume requirements
- 6. Prepare **samples** as the final product
- 7. Send samples in time, have a margin
- 8. If **Guarantee of Supply**, make sure to fill out this correct to not get troubles with an **audit** later on

General advice to producers who want to enter the Swedish market

- Understand the market, tender system and the work of the importer
- Long-term strategy, it may take time to get into such matured market.
- If you want to get in to HoReCa, you have to understand what sells well in this segment and make sure to have a budget to help the importer to get started
- Once a tender **opportunity** arises, make sure to nail it
- Work with an importer with good know-how about the tender system and how to win tenders
- Ask many questions it's a good way to understand the market better
- Be flexible in the Swedish market you have to be customer-oriented



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France

On this page Concealed Wines present Monopoly tenders announced by Systembolaget, ALKO and Vinmonopolet for producers from France.

See tenders

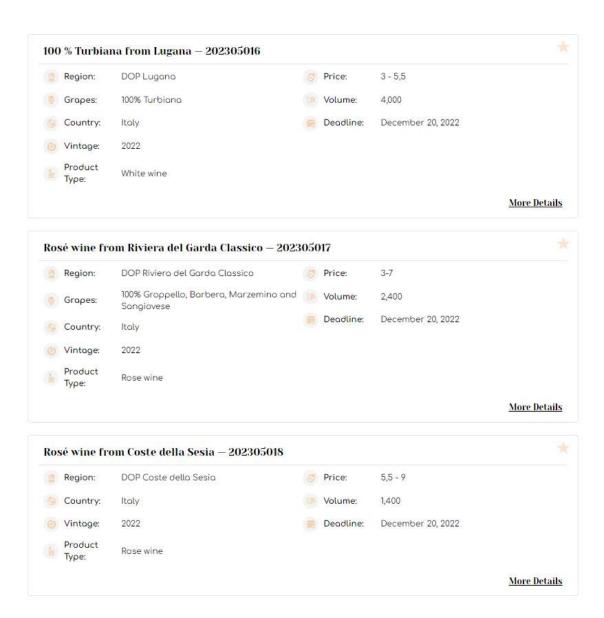






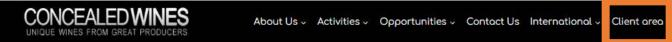


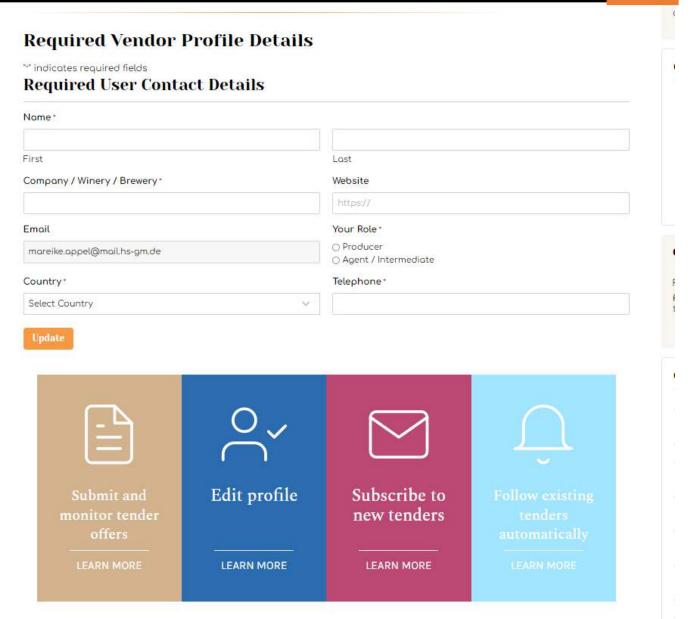




Client Area

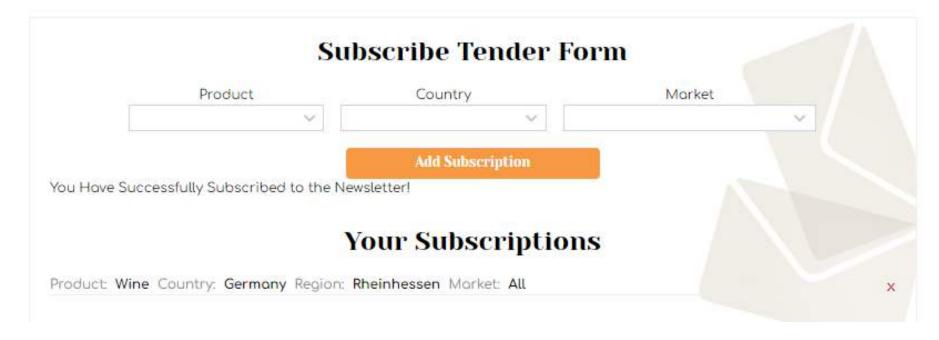
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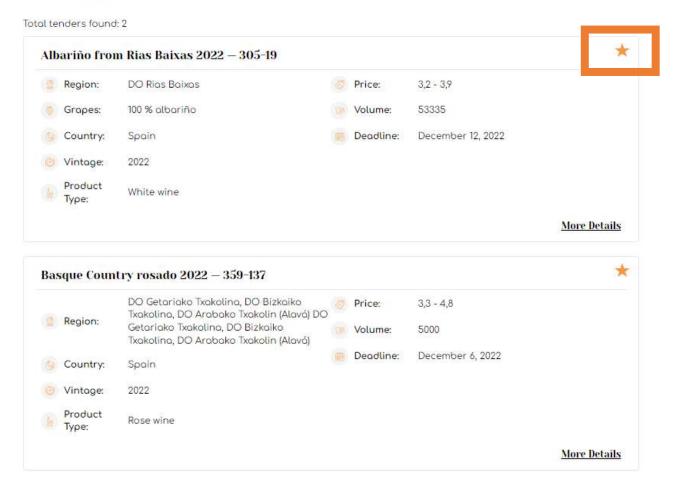
You can make many subscriptions with different combination of tags. Each combination will appear on a separate line below the form after the button "Add Subscription" is clicked. You can delete a combination by clicking on the cross apposite the line.

Use tag "All" for Product field to subscribe for new tender of any product. Do the same with County, Region and Market fields. Use tag "wine" to subscribe for new tender of any wine.



Tracking tenders

Here you can see all the tenders you marked, in order to receive notifications of the start date for 5 days beforehand the start and the deadline for offer date



Basque Country rosado 2022 | 359-137

General tender details

Monopoly: Sweden (Systembolaget)

Assortment: Temporary listing (One-time Purchase)

Deadline written offer: December 6, 2022

Deadline Samples: December 29, 2022

A Launch Date: May 12, 2023

Taste & Style description

Characteristics: We are looking for a pink, fresh wine with elements of red berries, citrus and herbs.

Product Requirements

Other Requirements:

Country of Origin: Spain

Type of Product: Rose wine

DO Getariako Txakolina, DO Bizkaiko Txakolina, DO Arabako Txakolin (Alavá) DO Bizkaiko Txakolina, DO Arabako Txakolina (Alavá) DO

Getariako Txakolina, DO Bizkaiko Txakolina, DO Arabako Txakolin (Alavá)

Vintage: 2022

Ex. Cellar Price: 3,3 - 4,8 € per 750 ml Glass bottle

Minimum Volume: 5000 (Volume Unit 750 ml Glass bottle)

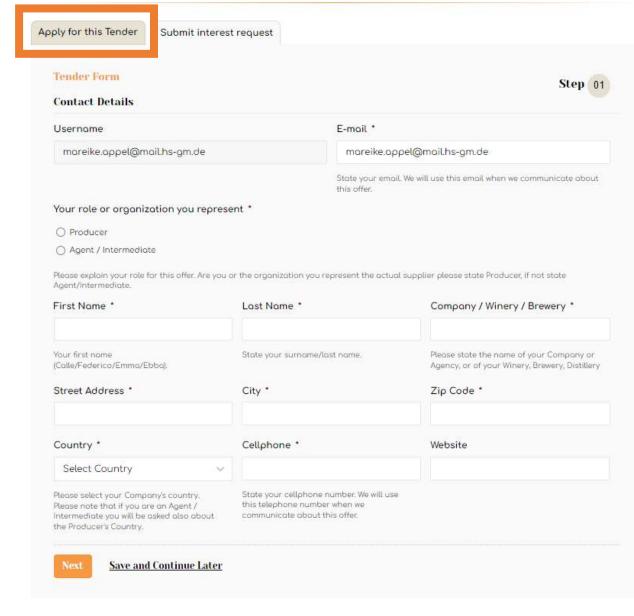
Type of Container: Glass bottle

Container Size: 750 ml

1. Only one offer per producer will be accepted for this reference

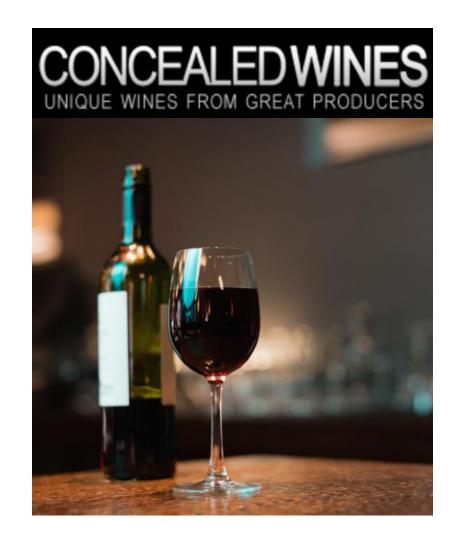
2. For this tender Systembolaget will prefer wines with high international brand recognition and a very good track record with international awards. A good track record means, about 90+ points from Decanter / Parker / WS / WE. For this tender Systembolaget will prefer wines with high international brand recognition and a very good track record with international awards. A good track record means, about 90+ points from Decanter / Parker / WS / WE.

Read about Concealed Wines Code of conduct & CSR Standard here.



Relevant Links

- <u>Current Tenders Overview and specification of</u>
 <u>tenders Systembolaget / ALKO / Vinmonopolet</u>
- Updated sales figures and statistics Systembolaget
- Systembolaget English page
- Systembolaget launch plan documents
- Systembolaget Launchplan documents
- Concealed Wines Linkedin group to get frequent updates about Swedish market and Systembolaget / ALKO / Vinmonopolet.



Assortment Example



- Total no. of products Systembolaget: 23.670
- Wine assortment: 14.079
- Wine Permanent assortment (FS): 1.766 (approximately 13 %)
- Wine Order assortment: 10.616 (approximately 75 %)
- Wine Temporary and other niche assortments: 1.543 (approximately 12%)

(example from 2022-11-15 based on filter function on Systembolaget.se)

